

DRPT Public Transportation Funding Study - SJR 297

July 30, 2012

Mark Aesch, CEO TransPro

Presentation Overview

- ☐ Review and Recap
- ☐ Adjustments To Date
- ☐ Operating Assistance Methodology
- ☐ Capital Assistance Methodology
- ☐ Recommendations
- ☐ Path Forward

Review & Recap

Senate Joint Resolution No. 297

❑ DRPT has been directed to study transit-related issues:

- Performance
- Prioritization
- Stability
- Allocation

General Assembly Initiative

“The study should determine if there should be a system in place to reward operator performance based upon specific performance criteria.”

– **Senate Joint Resolution No. 297**



Study Approach

☐ Convened Stakeholder Committee

- Group included representatives from transit providers
- Group met four times
- Provided feedback on current allocations system
- Reviewed various formula options



Key SJR 297 Dates

- ❑ February 2011: General Assembly Approved SJR 297
- ❑ June 16, 2011: Kickoff meeting of Stakeholder Committee
- ❑ August 3, 2011: Stakeholder Committee Meeting
- ❑ Sept. 14, 2011: Stakeholder Committee Meeting
- ❑ May 7, 2012: Stakeholder Workshop
- ❑ July 18, 2012: CTB Meeting
- ❑ July 30, 2012: Stakeholder Committee Meeting

Study Approach

- ❑ Conducted best practice peer review
 - Formula distributions are more common than discretionary programs (30 states or 60% of state transit funds)
 - States tend to distinguish between capital and operating assistance
 - States frequently adopt different distribution methods for individual programs to address specific problems

Matching Support With Success

- ☐ Performance Matters
- ☐ Accountability
- ☐ Data Integrity
- ☐ Recognition for Innovation



CTB Workshop Presentation

Adjustments To Date



CTB Workshop Presentation

Operating Assistance Funding Allocation Methodology

▣ Adjustments To Date

- Hybrid allocation methodology to combine formula and performance based funding allocation
- WMATA
- Peer grouping shifts
- Formula metrics altered
- Recommended changes to capital funding



Operating Assistance Funding Allocation Methodology



Current Operating Assistance Funding Allocation

Increased funding is tied to increased spending

- ☐ Does not motivate cost efficiency or provide incentives
- ☐ Does not distribute funds based on area of revenue collection
- ☐ No direct link to policy goals
- ☐ The expenditure data used is 1½ to 2 years old
- ☐ Ineligible versus eligible costs add unnecessary complexities
- ☐ Statutory cap of 95% of costs matched by state is unreasonable expectation
- ☐ State matching percentage is unpredictable
- ☐ The current process is viewed by many stakeholders as fair
- ☐ Data can be validated based on audited information

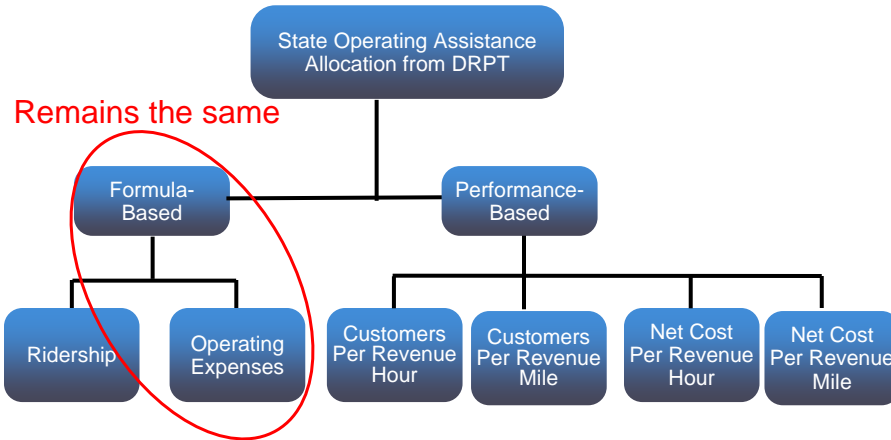


Operating Assistance Allocation Scenarios

- ☐ Developed and evaluated multiple allocation methodology options
 - Scenario 1 Service area population as defined in the NTD.
 - Scenario 2 50% distributed on service area population and 50% on population density.
 - Scenario 3 25% each to population, population density, passenger miles, and passenger miles per capita.
 - Scenario 4 Within a tiered structure, fiscal stress, passenger miles, and cost per passenger mile.



Operating Assistance Hybrid Allocation Approach



Formula-Based Allocation

Overall Funds allocated to metrics based on weights



Funds for each metric distributed proportionally to agencies based on relative magnitude

Operating Assistance Formula-Based Funding

❑ Formula Metric 1: Ridership

Definition – Total annual customer trips.

❑ Formula Metric 2: Operating Expenses

Definition – Total annual operating expenses.



CTB Workshop Presentation

Performance-Based Allocation

Peer groups of similar agencies created



Funds in each metric pool allocated to peer groups based on size



Funds in each peer group metric pool distributed to agencies based on performance



CTB Workshop Presentation

Performance-Based Funding

❑ Performance Metric 1: Customers per Revenue Hour

Definition – The average number of customer boardings generated by each hour of revenue service.

Calculation – $(\text{Annual Ridership}) / (\text{Total Annual Revenue Hours})$

❑ Performance Metric 2: Customers per Revenue Mile

Definition – The average number of customer boardings generated by each mile of revenue service.

Calculation: $(\text{Annual Ridership}) / (\text{Total Annual Revenue Miles})$



CTB Workshop Presentation

Performance-Based Funding

❑ Performance Metric 3: Net Cost per Revenue Hour

Definition – The average dollar amount of tax subsidy required for each hour of revenue service.

Calculation – $(\text{Operating Cost} - \text{Agency-Generated Revenue}) / \text{Revenue Hours}$

❑ Performance Metric 4: Net Cost per Revenue Mile

Definition – The average dollar amount of tax subsidy required for each mile of revenue service.

Calculation – $(\text{Operating Cost} - \text{Agency-Generated Revenue}) / \text{Revenue Miles}$



CTB Workshop Presentation

Available Funding by Group and Metric				
Performance Funds				
Group	Customers per Revenue Hour	Customer per Revenue Mile	Net Cost per Revenue Hour	Net Cost per Revenue Mile
Weight	0.125	0.125	0.125	0.125
A	\$6,039,274	\$6,039,274	\$6,039,274	\$6,039,274
B	\$7,208,486	\$7,208,486	\$7,208,486	\$7,208,486
C	\$1,196,332	\$1,196,332	\$1,196,332	\$1,196,332
D	\$457,375	\$457,375	\$457,375	\$457,375
E	\$208,169	\$208,169	\$208,169	\$208,169
F	\$51,176	\$51,176	\$51,176	\$51,176
Total	\$15,160,813	\$15,160,813	\$15,160,813	\$15,160,813



CTB Workshop Presentation

Funding Example Similar Size

Agency	Customers Per Revenue Hour	Size Weight	Performance Weight	Allocation
A	28.07	0.87	1.23	\$169,317
B	37.22	0.89	1.62	\$229,105



CTB Workshop Presentation

Funding Example Similar Performance

Agency	Customers Per Revenue Hour	Size Weight	Performance Weight	Allocation
A	20.71	1.04	0.96	\$873,971
B	20.57	1.45	0.95	\$1,204,169



CTB Workshop Presentation

Operating Assistance Performance Driven Allocation

- ☐ Formation of Peer Groups
 - Service Area Population
 - Service Area Population Density
 - Ridership
 - Operating Cost
 - Peak Vehicles
 - Steel Wheeled vs. Rubber Wheeled



CTB Workshop Presentation

Operating Assistance Performance-Based Allocation Draft Peer Group

A

WMATA Rail Arlington
WMATA Rail Fairfax County
WMATA Rail Alexandria
VRE
WMATA Rail Fairfax City
WMATA Rail Falls Church
Hampton Roads Transit - Rail

B

Greater Richmond Transit Company
WMATA Bus Arlington
NVTC - Fairfax County
Hampton Roads Transit - Bus
WMATA Bus Fairfax County
PRTC
WMATA Bus Alexandria
NVTC - City of Alexandria Office of
Transit Services and Programs



CTB Workshop Presentation

Operating Assistance Performance-Based Allocation Draft Peer Group

C

NVTC - Arlington County
Loudoun County Office of
Transportation Services
Greater Roanoke Transit Company
Charlottesville Transit Service
Blacksburg Transit
Greater Lynchburg Transit Company
Williamsburg Area Transit Authority
VRT

D

City of Harrisonburg Dept. of Public
Transportation
JAUNT
FRED
NVTC - City of Fairfax
City of Petersburg
WMATA Bus Falls Church
WMATA Bus Fairfax City



CTB Workshop Presentation

Operating Assistance Performance-Based Allocation Draft Peer Group

E

Bay Aging
City of Winchester
AASC/Four County Transit
City of Radford
Danville Transit System
RADAR
Mountain Empire Older Citizens, Inc.
Pulaski Area Transit
Greene County Transit, Inc.

F

City of Bristol Virginia
Farmville Area Bus
Lake Area
STAR Transit
Blackstone Area Bus
Town of Bluefield-Graham Transit
County of Rockbridge
Town of AltaVista
Town of Chincoteague



CTB Workshop Presentation

Current Capital Assistance Funding and Allocation

❑ Mass Transit Trust Fund (MTTF)

- Twenty-five percent, approximately \$30M annually, of the MTTF
- Allocates based on non-federal share of project compared to total for all projects
- Application driven process
- No flexibility to prioritize funding
- All capital items under this program funded at the same blended rate as bonds, approximately 50%

❑ Mass Transit Capital Fund

- Bond funding will be exhausted by 2018
- Application driven process
- Flexibility to prioritize funding
- Ability to fund State of Good Repair at 80%
(ex. rolling stock replacement and major mid-life overhauls)
- Ability to fund other capital items at blended rate 50%
(ex. Bus shelters, sidewalks, landscaping, etc)



CTB Workshop Presentation

Recommended Capital Assistance Allocation

- ❑ Continue application driven process
- ❑ Allow flexibility to prioritize funding via a tiered approach
 - Example: Bus replacement and overhauls 20% total cost
 - Example: Bus shelters and bike racks 10% total cost
 - Example: Computers and landscaping 5% total cost
- ❑ Revisit funding priorities every three to five years
- ❑ Continue to allow capital funds to supplement operating assistance



Overall Recommendations

- ❑ Performance
 - Revise the Code of Virginia to implement a hybrid formula and performance-based allocation system
- ❑ Prioritization
 - Establish allocation processes that allow the CTB to prioritize capital investment decisions
- ❑ Stability
 - Identify a source of transitional assistance to minimize impacts of implementing the new allocation system
 - Establish a reserve fund to stabilize match ratios for capital and operating expenses



Overall Recommendations

❑ Allocation

- Eliminate the unrealistic codified 95% cap on eligible capital and operating expenses
- Allow capital and special programs funds to be used to supplement operating funds
- Funds may not be allocated without requiring a local match from the recipient

Overall Recommendations

❑ Capital and Operating Needs

- Document the gap between transit needs and available funding as part of the Statewide Transit and TDM Plan in order to advocate for increased funding to maximize the capacity of the existing infrastructure
- Findings will be incorporated into the SJ297 report

Path Forward



CTB Workshop Presentation

Path Forward

- ☐ August Statewide Transit Systems Meeting
- ☐ August Draft recommended code language
- ☐ September Finalize SJR 297 report and submit to General Assembly



CTB Workshop Presentation